

## DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 31 December 2013.

The names of each person who has been a director during the year and to the date of this report are:

### DIRECTORS

Richard Prior

Ross Jones

David McMullen

Leigh Spence

Sam Romano

Dennis Lowe

Ross Newton (appointed: 21/04/2013)

James Kingston (appointed: 21/04/2013)

David Schubert (retired: 21/04/2013)

Maurice Hyde (retired: 21/04/2013)

### Information on Directors

The particulars of the qualifications, experience & special responsibilities of the directors of the company are as follows:

Name	Qualifications	Service on Board	Special Responsibilities
Richard Prior	Drainer/Company Director	22 years	President
Ross Jones	Manager	14 years	Vice President
David McMullen	Council Employee	7 years	
Leigh Spence	Telecommunications Worker	5 year	
Sam Romano	Telecommunications Worker	5 year	
Dennis Lowe	Project Manager	3 year	
Ross Newton	Maintenance Worker	1 year	
James Kingston	Former Coach/Trainer	1 year	

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

### PRINCIPLE ACTIVITIES, OBJECTIVES & COMPANY STRATEGY

The principal activities and objectives of the company are:

- . the conduct of a licensed social, sporting and recreation club at South Windsor and surrounding district
- . focus on providing benefits to members and their guests commensurate with a club of this size
- . to promote the game of rugby league in the Hawkesbury & surrounding districts
- . to provide financial and other support to junior rugby league and other sports clubs, cultural & community welfare groups.

The company's short term objectives are to complete clubhouse renovations for members and guests, continual upgrade of members services and facilities. An improvement in company profitability, cash flow and debt reduction are ongoing short and long term objectives.

To achieve these objectives, the company has adopted the following strategies:

The company measures of performance are based on financial and non-financial factors. The company measures and compares key performance indicators and expectations on a monthly basis to core business activities being gaming, beverage, community support and promotion. The pursuit of a successful rugby league team in the second tier competition. There is constant monitoring of cost control, debt levels, cash flows and capital expenditure. On a non-financial level, to continually monitor satisfaction levels of facilities, entertainment, services and support to members and their guests. To assist funding and provide facilities for sporting and community welfare groups where financially responsible.

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**DIRECTORS' REPORT** continued

**PERFORMANCE**

The company earned a Net Profit before income tax of \$1,595,692 compared to \$121,579 last year. This represented an increase of \$1,474,112. The high profit result was due to the apportionment of the federal government grant received of \$1,815,940 for the purpose of building the grandstand . Earnings before interest, taxes, depreciation and amortisation (EBITDA) was \$2,099,285 compared to \$630,879 last year, an increase on last year of \$1,468,406. The company's revenue increased from \$4,948,966 to \$6,220,176, an rise of \$1,261,210 or 25%. Gaming contribution to overheads has decreased during the year which has adversely affected other areas of club operations. The loss from Rugby League participation decreased from \$395,369 last year to \$222,318. Expenses decreased from \$4,837,386 to \$4,611,484, a reduction of \$225,902 or 5%. The company commenced catering operations during the year.

The company's financial performance is measured on an ongoing basis to key performance indicators in core business activities. Past performance, general economic conditions in the district and elsewhere and industry benchmarks are considered.

**DIRECTORS' MEETINGS**

During the financial year, 12 meetings of directors were held. The number of meetings attended by each director during the year is as follows:

Directors	Board Meetings Attended	Board Meetings Eligible to Attend
Richard Prior	10	12
Ross Jones	11	12
David McMullen	11	12
Leigh Spence	10	12
Dennis Lowe	9	12
Sam Romano	9	12
Maurice Hyde	2	3
David Schubert	2	3
James Kingston	8	8
Ross Newton	8	8

**MEMBERSHIP**

The company has ordinary members & life members. The total number of members of the company including life members was 3,990. Should the company be wound up, the members of the company are liable to contribute no more than five dollars. The collective liability of members was \$19,950 (last year \$13,815).

**AUDITOR'S INDEPENDENCE DECLARATION**

A copy of the auditor's independence declaration for the year ended 31 December 2013 was received and is attached. It forms part of the Directors' Report.

Richard Prior  
Director

Signed at Windsor on 7 April 2014 in accordance with a resolution of directors.

WINDSOR LEAGUES CLUB LIMITED  
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**DIRECTORS' DECLARATION**

In accordance with a resolution of the directors of Windsor Leagues Club Limited, the directors of the company declare that:

1. The financial statements and notes, being the Statement of Profit or Loss and Other Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Financial Statements are in accordance with the Corporations Act 2001 and:
  - a. comply with Australian Accounting Standards – Reduced Disclosure Requirements; and
  - b. give a true and fair view of the financial position of the company as at 31 December 2013 and of its performance for the year ended on that date.
2. In the Directors' opinion there are reasonable grounds to believe that the entity will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Richard Prior  
Director

Dated this 7 April 2014

**DISCLAIMER**

The Trading Statements are in accordance with the books and records of Windsor Leagues Club Limited which have been subject to the auditing procedures applied in our statutory audit of the company for the year ended 31 December 2013. It will be appreciated that our statutory audit did not cover all details of the additional financial information. Accordingly, we do not express an opinion on such financial information and no warranty of accuracy or reliability is given. In accordance with our policy, we advise that neither the firm nor any member or employee of the firm undertakes responsibility arising in any way whatsoever to any person (other than the company) in respect of such information, including any errors or omissions therein, arising through negligence or otherwise however caused.

DUNN KEAN & STAFF  
Chartered Accountants

Partner: David Kean  
97 Francis Street, Richmond  
Dated: 7 April 2014

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

AUDITOR'S INDEPENDENCE DECLARATION  
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001  
TO THE DIRECTORS OF WINDSOR LEAGUES CLUB LIMITED

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2013 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

DUNN KEAN & STAFF  
Chartered Accountants

Partner: David Kean  
Registered Company Auditor  
Signed at 97 Francis Street, Richmond, NSW  
Dated this 7 April 2014

## WINDSOR LEAGUES CLUB LIMITED

ABN 76 001 263 663

**STATEMENT OF PROFIT OT LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2013**

	NOTE	2012 \$	2011 \$
<b>REVENUE &amp; TRADING STATEMENTS</b>			
Loss from Rugby League Club Operations		(222,317.83)	(395,369.48)
Profit from Gaming		1,558,086.45	1,753,440.26
Profit from Beverage Trading		289,387.78	358,923.64
Loss from TAB Trading		(54,303.87)	(51,490.82)
Profit from Catering		5,180.21	-
Loss on Raffles and Bingo		(139,442.15)	(104,557.20)
Profit from Keno Trading		26,317.74	27,629.58
Members' Subscriptions		15,636.29	14,202.61
Commissions & Telephone Receipts		41,682.16	46,878.02
Government GST Reimbursement Received		17,180.00	17,180.00
Interest Received		19,326.20	15,653.36
Profit(Loss) on Sale of Non-current Assets		13,000.00	-
Government Grant - Grandstand		1,815,940.80	184,825.00
Other Income		12,833.60	-
<b>TOTAL</b>		<u>3,398,507.38</u>	<u>1,867,314.97</u>
<b>EXPENDITURE</b>			
General Operating Expenses		882,229.74	896,330.99
Finance Charges		146,992.74	171,624.34
Occupancy Costs		421,716.33	415,376.51
Entertainment, Promotion & Sponsorship		<u>351,876.40</u>	<u>262,403.27</u>
<b>TOTAL</b>		<u>1,802,815.21</u>	<u>1,745,735.11</u>
<b>PROFIT (LOSS) BEFORE INCOME TAX</b>		1,595,692.17	121,579.86
Income tax expense		<u>-</u>	<u>-</u>
<b>NET PROFIT (LOSS) FOR THE YEAR</b>		<u><u>1,595,692.17</u></u>	<u><u>121,579.86</u></u>
<b>Items that will not be reclassified subsequently to profit or loss:</b>			
Net Gain (Loss) on Revaluation of Non-Current Assets		-	-
<b>Items that may be reclassified subsequently to profit or loss:</b>			
Net Fair Value Gain (Loss) on Revaluation of Financial Assets		<u>-</u>	<u>-</u>
<b>Other comprehensive income for the year</b>		<u>-</u>	<u>-</u>
<b>Total comprehensive income attributable to Members</b>		<u><u>1,595,692.17</u></u>	<u><u>121,579.86</u></u>

The accompanying notes form part of these financial statements

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**TRADING STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

	2013	2012
	\$	\$
<b>RUGBY LEAGUE CLUB OPERATIONS</b>		
<b>Revenue</b>		
Sponsorship, Grants & Advertising	292,425.82	315,009.30
Registration & Insurance Receipts	75,939.07	79,366.32
Canteen Sales	-	1,052.10
Gate Takings	5,322.32	2,820.60
Gear & Clothing Sales	25,909.39	24,443.92
Photography Receipts	2,154.54	2,872.72
Sundry Income	5,500.00	4,500.00
	407,251.14	430,064.96
<b>Less: Expenses</b>		
Canteen Purchases	-	1,314.80
Council, Water Rates & Water	4,567.85	10,050.50
Depreciation - Capital Works	22,904.00	24,687.00
Donations	-	435.46
Electricity	7,864.50	8,252.87
Gear & Clothing Purchases	98,076.81	114,864.27
Less: Gear Closing Stock	(6,905.28)	(7,362.98)
Sponsorship of Rugby League	153,176.96	256,266.73
Raffle Prizes	1,066.41	1,950.00
Registration & Insurance Costs	22,342.95	32,623.60
Repairs & Ground Maintenance	26,379.76	50,599.78
Telephone & Facsimile	5,130.34	8,078.92
Printing, Postage & Stationery	11,693.66	8,977.99
Sponsorship & Related Expenses	81,214.53	94,436.75
Medical & Training	47,356.46	43,052.14
Wages	51,855.02	51,605.75
Superannuation	4,568.00	4,589.80
Rugby League Expenses	61,948.43	83,997.38
Presentation Night	21,992.35	29,300.23
Other Rugby League Expenses	14,336.22	7,713.45
	629,568.97	825,434.44
<b>LOSS FROM TRADING</b>	<b>(222,317.83)</b>	<b>(395,369.48)</b>

WINDSOR LEAGUES CLUB LIMITED  
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**TRADING STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

	2013	2012
	\$	\$
<b>GAMING</b>		
<b>Revenue</b>		
Revenue including GST	2,520,853.96	2,840,247.80
Less: GST	<u>(234,529.52)</u>	<u>(303,465.74)</u>
Net Revenue	2,286,324.44	2,536,782.06
<b>Less: Expenses</b>		
Gaming Machine Tax	353,273.72	402,975.44
Repairs, Services & Analysis & Monitoring	70,716.64	89,459.70
Depreciation	199,508.82	182,518.00
Wages	96,274.51	99,559.88
Superannuation	<u>8,464.30</u>	<u>8,828.78</u>
	<u>728,237.99</u>	<u>783,341.80</u>
<b>PROFIT FROM TRADING</b>	<u><u>1,558,086.45</u></u>	<u><u>1,753,440.26</u></u>
<b>BEVERAGE TRADING</b>		
<b>Revenue</b>		
Beverages	1,347,475.94	1,449,459.19
Cigarettes	<u>86,387.97</u>	<u>95,557.53</u>
	1,433,863.91	1,545,016.72
<b>Less: Cost of Goods Sold</b>		
Opening Stock	29,827.24	56,890.49
Purchases	<u>816,217.36</u>	<u>828,597.47</u>
	846,044.60	885,487.96
Closing Stock	<u>37,327.74</u>	<u>29,827.24</u>
<b>Cost of Sales</b>	808,716.86	855,660.72
<b>Gross Profit</b>	625,147.05	689,356.00
<b>Less: Expenses</b>		
Wages	285,497.80	279,229.54
Superannuation	26,396.51	25,285.59
Waste	5,500.00	5,500.00
Consumables, Replacements & Repairs	<u>18,364.96</u>	<u>20,417.23</u>
	<u>335,759.27</u>	<u>330,432.36</u>
<b>PROFIT FROM TRADING</b>	<u><u>289,387.78</u></u>	<u><u>358,923.64</u></u>

WINDSOR LEAGUES CLUB LIMITED  
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**STATEMENT OF FINANCIAL POSITION  
AS AT 31 DECEMBER 2013**

	NOTE	2013 \$	2012 \$
<b>CURRENT ASSETS</b>			
Cash & Cash Equivalents	4	283,957.31	663,405.02
Trade & Other Receivables	5	12,505.27	2,144.80
Inventories	6	48,847.50	37,190.22
Other Assets	7	<u>31,707.17</u>	<u>29,662.03</u>
<b>TOTAL CURRENT ASSETS</b>		<u>377,017.25</u>	<u>732,402.07</u>
<b>NON-CURRENT ASSETS</b>			
Property, Plant and Equipment	8	6,375,596.94	3,614,691.65
<b>TOTAL NON-CURRENT ASSETS</b>		<u>6,375,596.94</u>	<u>3,614,691.65</u>
<b>TOTAL ASSETS</b>		<u>6,752,614.19</u>	<u>4,347,093.72</u>
<b>CURRENT LIABILITIES</b>			
Trade & Other Payables	9	861,273.81	378,542.85
Borrowings	10	614,439.28	652,870.80
Provisions	11	168,351.73	151,472.12
Other Liabilities	12	<u>521,069.39</u>	<u>67,071.29</u>
<b>TOTAL CURRENT LIABILITIES</b>		<u>2,165,134.21</u>	<u>1,249,957.06</u>
<b>NON-CURRENT LIABILITIES</b>			
Borrowings	10	937,061.62	1,046,652.47
Provisions	11	<u>43,081.00</u>	<u>38,839.00</u>
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>980,142.62</u>	<u>1,085,491.47</u>
<b>TOTAL LIABILITIES</b>		<u>3,145,276.83</u>	<u>2,335,448.53</u>
<b>NET ASSETS (LIABILITIES)</b>		<u>3,607,337.36</u>	<u>2,011,645.19</u>
<b>EQUITY</b>			
Reserves		542,892.37	542,892.37
Retained Profits		<u>3,064,444.99</u>	<u>1,468,752.82</u>
<b>TOTAL EQUITY</b>		<u>3,607,337.36</u>	<u>2,011,645.19</u>

The accompanying notes form part of these financial statements



WINDSOR LEAGUES CLUB LIMITED

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**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2013**

	Retained Earnings \$	Revaluation Surplus \$	Capital Profits Reserve \$	Total \$
<b>Economic Activity</b>				
<b>Balance at 1 January 2012</b>	1,347,173	490,933	51,959	1,890,065
Profit attributable to members entity	121,580			121,580
Other Comprehensive income for the year:				
Gain on Revaluation of land and buildings		0		0
<b>Balance at 31 December 2012</b>	<u>1,468,753</u>	<u>490,933</u>	<u>51,959</u>	<u>2,011,645</u>
Profit attributable to members entity	1,595,692			1,595,692
Other Comprehensive income for the year:				
Gain on Revaluation of land and buildings		0		0
<b>Balance at 31 December 2013</b>	<u><u>3,064,445</u></u>	<u><u>490,933</u></u>	<u><u>51,959</u></u>	<u><u>3,607,337</u></u>

For a description of each reserve refer to note 19.

The accompanying notes form part of the financial statements

WINDSOR LEAGUES CLUB LIMITED

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**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

	2013 \$	2012 \$
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>		
Receipts from members, guests and rugby league patrons	4,367,677.33	4,766,062.89
Receipt of Government Grants	2,269,926.00	184,825.00
Payments to suppliers & employees	(4,034,496.65)	(4,211,036.50)
Interest received	19,326.20	15,653.36
Interest paid	(121,340.14)	(148,265.61)
Net cash provided by (used in) operating activities	<u>2,501,092.74</u>	<u>607,239.14</u>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
Proceeds from sale of property, plant & equipment	13,000.00	-
Payment for property, plant & equipment	(2,738,018.39)	(451,344.26)
Net cash provided by (used in) investing activities	<u>(2,725,018.39)</u>	<u>(451,344.26)</u>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>		
Proceeds from borrowings	363,725.05	436,884.50
Repayment of borrowings	(512,512.58)	(470,333.27)
Net Cash provided by (used in) financing activities	<u>(148,787.53)</u>	<u>(33,448.77)</u>
Net increase(decrease) in cash held	(372,713.18)	122,446.11
Cash at beginning of year	<u>502,622.73</u>	<u>380,176.62</u>
Cash at end of year	<u>129,909.55</u>	<u>502,622.73</u>

The accompanying notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

	2013	2012
	\$	\$
1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES		

**BASIS OF PREPARATION**

Windsor Leagues Club Limited has elected to early adopt the Australian Accounting Standards - Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards and AASB 2010-2: Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a not for profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accrual basis, and are based on historical costs modified, where applicable by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The financial statements were authorised for issue on 7 April 2014 by the directors of the company.

**ACCOUNTING POLICIES**

**(a) Property Plant & Equipment**

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, accumulated depreciation and impairment losses.

**Freehold Property**

Freehold land and buildings are shown at fair value based on periodic, valuations by external independent valuers, less subsequent depreciation for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (contd.)	\$	\$

Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(h) for details of impairment).

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land is depreciated on a straight line basis over the assets estimated useful life to the entity commencing from the time the asset is held ready for use.

The depreciation rates used for each class of assets are:

Buildings 2.5%

Plant, Equipment, Gaming Machines & Vehicles 10%-33%

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

(b) Inventories

All inventories are measured at the lower of cost and current replacement cost.

(c) Employee Benefits

Short-Term Employee Benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The company's obligations for short-term employee benefits such as wages and salaries are recognised as part of the current trade and other payables in the statement of financial position. The directors have determined that the company's annual leave liability will be extinguished before next reporting date. Therefore annual leave has been classified as a short-term employee benefit and recorded at nominal value.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (contd.)	\$	\$

(c) Employee Benefits (contd.)

Other Long-Term employee benefits

The company classifies employees' long service leave and annual leave as other long-term employee benefits as they are not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. Annual leave which may be settled after one year has been measured at the amounts expected to be paid when the liability is settled. Other employee benefits payable later than one year have been measured at the net present value of the estimated future cash outflows to be made for those benefits.

In determining the liability, consideration is given to employee wage increases and the probability the employee may not satisfy vesting requirements. Those cash outflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

(d) Income Tax

No provision has been made for income tax as the company considers itself to be exempt from income tax in accordance with s 50-45 Income Tax Assessment Act 1997 & case law.

(e) Revenue

Revenue from the sale of goods is recognised upon delivery of goods to customers. Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial asset.

Members' Subscriptions and other income in advance is brought to account in the financial year in which it relates.

Rugby League sponsorship income is conservatively recognised when received.

Grant revenue for the Grandstand has been recognised on a proportional basis according to the percentage of completion of the grandstand. The building of the grandstand was a condition of the grant.

All revenue is stated net of the amount of goods and services tax (GST).

(f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(g) Members & Company Limited By Guarantee

The company is a company limited by guarantee with the liability of members limited to \$5 as set out in the company's constitution.

The company has 3,990 members which includes 25 life members.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (contd.)	\$	\$

(h) Impairment of Assets

At the end of each reporting period the company assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the assets carrying amount. Any excess of the assets carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

(i) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities, are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date the company commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs.

Classification and Subsequent Measurement

Finance instruments are subsequently measured at fair value or cost. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Available For Sale Financial Assets

Available for sale financial assets are non-derivative financial assets that are either do not meet the criteria for classification as any other type of financial asset or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments. All financial assets currently held are classified as available for sale financial assets and are measured at cost.

Available for sale financial assets are classified as non current assets where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as current assets.

Financial Liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Impairment

At the end of each reporting period, the entity assesses whether there is any indication that a financial asset has been impaired. In the case of available for sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are immediately recognised in profit or loss. Also any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

WINDSOR LEAGUES CLUB LIMITED  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (contd.)	\$	\$

(i) Financial Instruments (contd.)

**Derecognition**

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability which is extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed is recognised in profit or loss.

(j) Goods & Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented in the Cash flow Statement on a gross basis. The GST component of cash flows arising from investing and financing activities which are recoverable from the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(k) Comparative Figures

Where required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(l) Critical Accounting Estimates & Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

(m) Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the company during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability.

2. REVENUE & PROFIT FROM ORDINARY ACTIVITIES

REVENUE

Trading Revenue	4,371,909.46	4,758,487.66
Government Grants	1,815,940.80	184,825.00
Interest Received	19,326.20	15,653.36
	6,207,176.46	4,958,966.02

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>2. REVENUE &amp; PROFIT FROM ORDINARY ACTIVITIES (CONT)</b>		
OTHER INCOME		
Proceeds on Disposal of Equipment	<u>13,000.00</u>	<u>0.00</u>
<b>TOTAL REVENUE AND OTHER INCOME</b>	<b><u><u>6,220,176.46</u></u></b>	<b><u><u>4,958,966.02</u></u></b>
Refer to Income Statement & Trading Statements for detailed disclosures		
<b>3. PROFIT FOR THE YEAR</b>		
Profit from ordinary activities before income tax expense has been determined after:		
(a) Expenses:		
Cost of Sales	899,888.39	964,476.81
Interest Paid & Hire Purchase Charges	122,017.53	146,174.30
Depreciation	381,574.91	363,124.79
Impairment	-	79,709.19
Annual Leave	12,353.61	(2,615.27)
Long Service Leave	11,168.00	12,667.00
Auditors' Remuneration	26,273.00	25,022.00
(b) Significant Revenues & Expenses		
Refer to Trading Statements		
<b>4. CASH &amp; CASH EQUIVALENTS</b>		
CURRENT		
Cash Floats & Cash on Hand	97,342.35	101,778.95
Cash at Bank - Football Club	11,227.25	11,102.65
Cash at Bank - TAB Account	5,882.04	4,307.28
Cash at Bank - Grandstand Funding Account	126,282.64	38,750.35
Cash at Bank - Investment Account	<u>43,223.03</u>	<u>507,465.79</u>
	<u>283,957.31</u>	<u>663,405.02</u>
Reconciliation to cash at the end of year		
Balances as above	283,957.31	663,405.02
Bank Overdraft (note 10)	<u>(154,047.76)</u>	<u>(160,782.29)</u>
Balances as per statement of cash flows	<u>129,909.55</u>	<u>502,622.73</u>



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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>5. TRADE &amp; OTHER RECEIVABLES</b>		
CURRENT		
Trade Debtors	3,788.70	-
Other Receivables	8,716.57	2,144.80
	<u>12,505.27</u>	<u>2,144.80</u>
<b>6. INVENTORIES</b>		
CURRENT		
At Cost		
Beverages	35,575.81	25,857.55
Cigarettes	1,751.93	3,969.69
Restaurant	4,614.48	-
Rugby League inventory	6,905.28	7,362.98
	<u>48,847.50</u>	<u>37,190.22</u>
<b>7. OTHER ASSETS</b>		
CURRENT		
Prepayments	<u>31,707.17</u>	<u>29,662.03</u>
<b>8. PROPERTY, PLANT &amp; EQUIPMENT</b>		
Land - at directors valuation	423,400.00	423,400.00
Clubhouse, Buildings & Improvements - at cost	2,350,954.02	2,104,050.11
Less Accumulated Depreciation	(563,194.00)	(514,556.00)
Less Accumulated Impairment	(20,000.00)	(20,000.00)
	<u>1,767,760.02</u>	<u>1,569,494.11</u>
Oval Improvements & Buildings - at cost	976,846.14	948,827.96
Less Accumulated Depreciation	(291,670.89)	(268,766.89)
Less Accumulated Impairment	(91,822.19)	(91,822.19)
	<u>593,353.06</u>	<u>588,238.88</u>
Building Improvements in Progress	2,599,038.86	159,817.45
Plant & Equipment - at cost	1,276,939.17	990,853.28
Less Accumulated Depreciation	(722,336.76)	(623,263.67)
	<u>554,602.41</u>	<u>367,589.61</u>
Gaming Machines - at cost	1,611,799.56	1,533,898.35
Less Accumulated Depreciation	(1,215,975.15)	(1,080,815.93)
	<u>395,824.41</u>	<u>453,082.42</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>8. PROPERTY, PLANT &amp; EQUIPMENT continued</b>		
Motor Vehicles - at cost	219,796.52	219,796.52
Less: Accumulated Depreciation	(178,178.34)	(166,727.34)
	<u>41,618.18</u>	<u>53,069.18</u>
 Total Property, Plant & Equipment	 <u><u>6,375,596.94</u></u>	 <u><u>3,614,691.65</u></u>
 Movements in Carrying Amounts		
LAND		
Balance at the beginning of the year	423,400.00	423,400.00
Additions	-	-
Disposals/Transfers	-	-
Revaluation	-	-
Depreciation	-	-
Carrying amount at the end of the year	<u>423,400.00</u>	<u>423,400.00</u>
 CLUBHOUSE BUILDINGS & IMPROVEMENTS		
Balance at the beginning of the year	1,569,494.11	1,616,979.11
Additions	246,903.91	-
Disposals/Transfers	-	-
Depreciation	(48,638.00)	(47,485.00)
Impairment	-	-
Carrying amount at the end of the year	<u>1,767,760.02</u>	<u>1,569,494.11</u>
 OVAL IMPROVEMENTS & BUILDINGS		
Balance at the beginning of the year	588,238.88	692,635.07
Additions	28,018.18	-
Disposals/Transfers	-	-
Depreciation	(22,904.00)	(24,687.00)
Impairment	-	(79,709.19)
Carrying amount at the end of the year	<u>593,353.06</u>	<u>588,238.88</u>
 BUILDING IMPROVEMENTS IN PROGRESS		
Balance at the beginning of the year	159,817.45	-
Additions	2,443,466.41	159,817.45
Disposals/Transfers	(4,245.00)	-
Carrying amount at the end of the year	<u>2,599,038.86</u>	<u>159,817.45</u>
 PLANT & EQUIPMENT		
Balance at the beginning of the year	367,589.61	391,341.59
Additions	286,085.89	70,026.81
Disposals/Transfers	-	-
Depreciation	(99,073.09)	(93,778.79)
Carrying amount at the end of the year	<u>554,602.41</u>	<u>367,589.61</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>8. PROPERTY, PLANT &amp; EQUIPMENT continued</b>		
<b>GAMING MACHINES</b>		
Balance at the beginning of the year	453,082.42	465,600.42
Additions	142,250.81	170,000.00
Disposals/Transfers	-	-
Depreciation	(199,508.82)	(182,518.00)
Carrying amount at the end of the year	<u>395,824.41</u>	<u>453,082.42</u>
<b>MOTOR VEHICLES</b>		
Balance at the beginning of the year	53,069.18	67,725.18
Additions	-	-
Disposals/Transfers	-	-
Depreciation	(11,451.00)	(14,656.00)
Carrying amount at the end of the year	<u>41,618.18</u>	<u>53,069.18</u>
<b>Total Carrying amount at the end of the year</b>	<u><u>6,375,596.94</u></u>	<u><u>3,614,691.65</u></u>
 Asset Revaluations		
Freehold land was revalued at 31 December 2011 according to land values obtained from the NSW Valuer General dated 1 July 2011. Directors confirmed valuation at 31 December 2013.		
<b>9. TRADE &amp; OTHER PAYABLES</b>		
<b>CURRENT</b>		
Trade Payables	520,871.05	259,564.81
Other Payables	340,402.76	118,978.04
	<u>861,273.81</u>	<u>378,542.85</u>
<b>10. BORROWINGS</b>		
<b>CURRENT</b>		
Bank Overdraft	154,047.76	160,782.29
Credit Card Liabilities	2,258.09	3,018.64
Bank Bills - secured	114,000.00	114,000.00
Bank Loan - Market Rate Facility	32,000.00	48,000.00
Insurance Premium Funding Loan	15,272.73	14,710.58
Hire Purchase Agreements	296,860.70	312,359.29
	<u>614,439.28</u>	<u>652,870.80</u>
<b>NON-CURRENT</b>		
Bank Bills - secured	400,500.00	514,500.00
Bank Loan - Market Rate Facility	270,000.00	286,000.00
Hire Purchase Agreements	266,561.62	246,152.47
	<u>937,061.62</u>	<u>1,046,652.47</u>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>11. PROVISIONS</b>		
<b>CURRENT</b>		
Provision for Employee Benefits: Annual Leave	99,955.73	87602.12
Provision for Employee Benefits: Long Service Leave	<u>68,396.00</u>	<u>63,870.00</u>
	<u>168,351.73</u>	<u>151,472.12</u>
<b>NON CURRENT</b>		
Provision for Employee Benefits: Long Service Leave	<u>43,081.00</u>	<u>38,839.00</u>
	<u>43,081.00</u>	<u>38,839.00</u>
Analysis of Total Provisions:		
Balance at beginning of the year	190,311.12	180,259.39
Additional provisions less amount used	<u>21,121.61</u>	<u>10,051.73</u>
Balance at the end of the year	<u>211,432.73</u>	<u>190,311.12</u>

**Provision for Employee Benefits**

Provision for employee benefits represents amounts accrued for annual leave and long service leave. The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full amount of long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non current portion for this provision includes amounts accrued for long service entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data and judgement. The measurement and recognition criteria for employee benefits has been included at Note 1 to this report.

**12. OTHER LIABILITIES**

**CURRENT**

Accrued Expenses	47,622.07	53,737.51
Income Received in Advance	<u>473,447.32</u>	<u>13,333.78</u>
	<u>521,069.39</u>	<u>67,071.29</u>

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>13. CAPITAL &amp; LEASING COMMITMENTS</b>		
Finance Lease Commitments		
Hire Purchase Liabilities		
Not later than one year	296,860.70	312,359.29
Later than one year and not later than five years	266,561.62	246,152.47
Later than five years	-	-
	<u>563,422.32</u>	<u>558,511.76</u>

**14. CONTINGENT LIABILITIES**

Contingent liabilities exist with the directors decision to self-assess income tax.

**15. EVENTS AFTER THE REPORTING PERIOD**

Other than the following, the directors are not aware of any significant events since the end of the reporting period.

Since the end of the financial year the company has completed work on the new grandstand. It was first used on 15 March 2014.

**16. KEY MANAGEMENT PERSONNEL COMPENSATION**

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.

The totals of remuneration paid to key management personnel of the company during the year are as follows:

Key Management Personnel Compensation	106,929	106,929
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**17. OTHER RELATED PARTY TRANSACTIONS**

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.

No related party transactions were made, other than reimbursement of expenses paid to Directors during the year.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2013**

(Continued)

	2013	2012
	\$	\$
<b>18. FINANCIAL RISK MANAGEMENT</b>		
<b>a. Financial Risk Management Policies</b>		
The company's financial instruments consist mainly of deposits with banks, short term investments, accounts receivable and payable. The total for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements are as follows:		
Financial Assets		
Cash & Cash Equivalents	283,957	663,405
Trade and Other Receivables	12,505	2,145
	<u>296,463</u>	<u>665,550</u>
Financial Liabilities		
Financial Liabilities at amortised cost		
- Trade & Other Payables	861,274	378,543
- Borrowings	1,551,501	1,699,523
	<u>2,412,775</u>	<u>2,078,066</u>

**19. RESERVES**

**Revaluation Surplus**

The revaluation surplus records revaluations of non current assets

**Capital Profits Reserve**

The capital profits reserve consists of the profit on the sale of an investment property

**20. CORE & NON-CORE PROPERTY**

The details of the core and non-core property at the end of the year are as follows:

**Core Property**

698 George St, South Windsor, NSW 2756

1A Rifle Range Rd, South Windsor, NSW 2756

**Non-Core Property**

The company does not hold any non-core property

**21. FAIR VALUE MEASUREMENTS**

The company has the following assets, as set out in the table below, that are measured at fair value on recurring basis after their initial recognition. The company does not have any liabilities that are carried at fair value in the statement of financial position and has no assets or liabilities that are measured at fair value on a non-recurring basis.

**Recurring Fair Value Measurements**

Freehold Land	423,400.00	423,400.00
	<u>423,400.00</u>	<u>423,400.00</u>

For freehold Land the fair values are based on a directors valuation taking into account A NSW Valuer Generals Valuation dated 1 July 2011.

WINDSOR LEAGUES CLUB LIMITED  
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INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF WINDSOR LEAGUES CLUB LIMITED

Report on the Financial Report

We have audited the accompanying financial report of Windsor Leagues Club Limited (the company), which comprises the Statement of Financial Position as at 31 December 2013, the Statement of Profit or Loss and Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, Notes comprising a summary of significant accounting policies and other explanatory information, and the Directors' Declaration.

Directors' Responsibility for the Financial Report

The Directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001. We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of Windsor Leagues Club Limited, would be in the same terms if given to the directors as at the date of this auditor's report.

Qualification

Due to the size and nature of football and other activities and the use of volunteers, it is not practical to maintain an effective system of internal control over selective revenue and expenses of football operations, raffles and other fund raising activities. Accordingly, our audit was limited to the amounts recorded.

Opinion

In our opinion the financial report of Windsor Leagues Club Limited is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 31 December 2013 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

DUNN KEAN & STAFF  
Chartered Accountants

Partner: David Kean  
Registered Company Auditor  
Signed at 97 Francis Street, Richmond, NSW  
Dated this 7 April 2014