

## DIRECTORS' REPORT

Your directors present their report on the company for the financial year ended 31 December 2016.

The names of each person who has been a director during the year and to the date of this report are:

### DIRECTORS

Ross Jones  
David McMullen  
Leigh Spence  
Sam Romano  
Dennis Lowe  
Ross Newton

### Information on Directors

The particulars of the qualifications, experience & special responsibilities of the directors of the company are as follows:

Name	Qualifications	Service on Board	Special Responsibilities
Ross Jones	Manager	17 years	President
David McMullen	Council Employee	10 years	Vice President
Leigh Spence	Telecommunications Worker	8 years	
Sam Romano	Telecommunications Worker	8 years	
Dennis Lowe	Project Manager	6 years	
Ross Newton	Maintenance Worker	4 years	

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

### PRINCIPLE ACTIVITIES, OBJECTIVES & COMPANY STRATEGY

The principal objectives of the company are:

- . to promote, conduct & register junior & senior rugby league teams in the Penrith & local districts.
- . in accordance with a joint venture agreement with the Penrith Panthers Rugby League Club, provide a pathway for selection in higher competitions and as a career.
- . to provide ongoing financial support for rugby league teams.
- . to provide & maintain the oval & surrounding grounds.
- . to provide up to date club house facilities for rugby league teams, officials, volunteers & supporters.
- . to promote the Windsor Wolves Rugby League brand.
- . to substantially improve the cash flow of the company.

Other objectives & activities are as follows:

- . the conduct of a licensed social, sporting and recreation club at South Windsor and surrounding district
- . focus on providing benefits to members and their guests commensurate with a club of this size

To achieve these objectives, the company has adopted the following strategies:

The company measures of performance are based on financial and non-financial factors. The company measures and compares key performance indicators and expectations on a monthly basis to core business activities being gaming, beverage, community support and promotion. The pursuit of a successful rugby league team in New South Wales Rugby League competitions. There is constant monitoring of cost control, debt levels, cash flows and capital expenditure. However, the company must substantially reduce expenditure, reduce the payment for plant, equipment, building & ground improvements to improve cash flow. Revenues do not appear to be on the increase. On a non-financial level, to continually monitor satisfaction levels of facilities, entertainment, services and support to members and their guests. To assist funding and provide facilities for sporting and community welfare groups where financially responsible.

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**DIRECTORS' REPORT** continued

**PERFORMANCE**

The company incurred a net loss before income tax of \$10,107 compared to a net profit of \$4,893 last year. Earnings before interest, taxes, depreciation and amortisation (EBITDA) was \$539,976 compared to \$559,477 last year, a decrease on last year of \$19,501. The company's revenue decreased from \$6,149,033 to \$6,109,870 a reduction of \$39,163 or 1%. Profit from gaming decreased by 1% during the year to \$1,761,834. The loss from Rugby League participation decreased from \$229,530 last year to \$163,357, a fall of 29%.

A total of 38 junior & senior rugby league teams were registered in the Penrith & local Rugby League competitions, the same number as the previous year.

The company's financial performance is measured on an ongoing basis to key performance indicators in core business activities. Past performance, general economic conditions in the district and elsewhere and industry benchmarks are considered. The company has not had the ability to pay its suppliers & finance repayments on normal terms of trade due to cash flow restraints. The main reasons is the timing of decrease in gaming revenues, higher than expected rugby league net expenditure, capital expenditure on clubhouse improvements & final grandstand cash outlays.

**DIRECTORS' MEETINGS**

During the financial year, 12 meetings of directors were held. The number of meetings attended by each director during the year is as follows:

Directors	Board Meetings Attended	Board Meetings Eligible to Attend
Ross Jones	10	12
David McMullen	10	12
Leigh Spence	10	12
Dennis Lowe	8	12
Sam Romano	9	12
Ross Newton	11	12

**MEMBERSHIP**

The company has football, associate, & life members. The total number of members of the company including life members was 4,528. Should the company be wound up, the members of the company are liable to contribute no more than five dollars. The collective liability of members was \$22,635 (last year \$26,610).

**AUDITOR'S INDEPENDENCE DECLARATION**

A copy of the auditor's independence declaration for the year ended 31 December 2016 was received and is attached. It forms part of the Directors' Report.

Ross Jones  
Director

Signed at Windsor on 22 February 2017 in accordance with a resolution of directors.

## WINDSOR LEAGUES CLUB LIMITED

ABN 76 001 263 663

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2016

	NOTE	2016 \$	2015 \$
<b>REVENUE</b>			
Rugby League Club Operations		549,794.78	523,297.37
Gaming		2,499,391.14	2,547,679.87
Beverage Trading		1,413,569.28	1,484,093.64
TAB		18,513.25	10,618.10
Catering		1,273,345.42	1,237,862.56
Raffles and Bingo		178,570.18	158,767.67
Keno		35,408.34	37,590.10
Members' Subscriptions		17,785.62	32,947.55
Commissions & Telephone Receipts		79,211.11	73,662.29
Government GST Reimbursement Received		17,180.00	17,180.00
Interest Received		-	40.94
Profit(Loss) on Sale of Non-current Assets		(19,704.35)	3,000.00
Other Income		46,805.22	22,293.28
<b>TOTAL</b>		<u>6,109,869.99</u>	<u>6,149,033.37</u>
<b>EXPENDITURE</b>			
General Operating Expenses		1,015,231.01	1,004,124.18
Finance Charges		143,958.93	159,348.51
Occupancy Costs		473,911.06	507,786.39
Entertainment, Promotion & Sponsorship		335,899.59	306,452.54
Rugby League Club Operations		713,151.52	751,827.11
Gaming		737,557.61	759,079.03
Beverage Trading		1,099,463.55	1,077,939.46
TAB		60,646.99	60,410.14
Catering		1,228,088.25	1,182,174.10
Raffles and Bingo		306,291.36	328,811.35
Keno		5,777.31	6,187.52
<b>TOTAL</b>		<u>6,119,977.18</u>	<u>6,144,140.33</u>
<b>PROFIT (LOSS) BEFORE INCOME TAX</b>		(10,107.19)	4,893.04
Income tax expense		-	-
<b>NET PROFIT (LOSS) FOR THE YEAR</b>		<u>(10,107.19)</u>	<u>4,893.04</u>
<b>Items that will not be reclassified subsequently to profit or loss:</b>			
Net Gain (Loss) on Revaluation of Non-Current Assets		-	-
<b>Items that may be reclassified subsequently to profit or loss:</b>			
Net Fair Value Gain (Loss) on Revaluation of Financial Assets		-	-
<b>Other comprehensive income for the year</b>		-	-
<b>Total comprehensive income attributable to Members</b>		<u>(10,107.19)</u>	<u>4,893.04</u>

The accompanying notes form part of these financial statements

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**TRADING STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

	2016	2015
	\$	\$
<b>RUGBY LEAGUE CLUB OPERATIONS</b>		
<b>Revenue</b>		
Sponsorship, Grants & Advertising	341,006.39	375,426.16
Registration & Insurance Receipts	79,546.56	67,068.82
Canteen Sales	96,485.17	58,993.90
Fundraising	18,377.72	-
Gate Takings	1,996.65	3,297.60
Gear & Clothing Sales	12,382.29	18,510.89
	549,794.78	523,297.37
<b>Less: Expenses</b>		
Canteen Purchases	57,955.41	40,389.73
Canteen Supervisor	4,558.79	-
Council, Water Rates & Water	4,883.90	9,223.77
Depreciation - Capital Works	91,952.86	91,763.00
Electricity	9,489.17	11,188.93
Fundraising Expenses	23,725.45	10,000.00
Gear & Clothing Purchases	66,134.20	79,235.20
Less: Gear Closing Stock	(10,818.09)	(3,747.41)
Sponsorship of Rugby League	256,854.50	195,425.00
Registration & Insurance Costs	28,822.72	22,385.58
Repairs & Ground Maintenance	32,878.97	38,326.43
Telephone & Facsimile	4,602.13	15,553.61
Printing, Postage & Stationery	15,793.07	10,897.82
Sponsorship & Related Expenses	8,656.58	34,996.69
Medical & Training	15,940.06	22,550.56
Wages	50,355.75	89,968.71
Superannuation	4,672.02	8,482.30
Rugby League Expenses	33,264.09	38,036.78
Presentation Night	5,236.32	16,063.10
Other Rugby League Expenses	8,193.62	21,087.31
	713,151.52	751,827.11
<b>LOSS FROM TRADING</b>	<b>(163,356.74)</b>	<b>(228,529.74)</b>
 Number of Rugby League teams registered	 38	 38

WINDSOR LEAGUES CLUB LIMITED  
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TRADING STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016

	2016	2015
	\$	\$
<b>GAMING</b>		
Revenue - net	2,499,391.00	2,547,680.00
Less: Expenses	737,557.61	759,079.03
PROFIT FROM TRADING	<u>1,761,833.39</u>	<u>1,788,600.97</u>
 <b>BEVERAGE TRADING</b>		
Sales	1,413,569.28	1,484,093.64
Less: Cost of Goods Sold	697,648.91	695,255.77
Gross Profit	715,920.37	788,837.87
Less: Expenses	401,812.59	382,683.69
PROFIT FROM TRADING	<u>314,107.78</u>	<u>406,154.18</u>
 <b>CATERING</b>		
Sales	1,273,345.42	1,237,862.56
Less: Cost of Goods Sold	671,556.20	611,292.77
Gross Profit	601,789.22	626,569.79
Less: Expenses	556,532.05	570,881.33
PROFIT FROM TRADING	<u>45,257.17</u>	<u>55,688.46</u>

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**STATEMENT OF FINANCIAL POSITION  
AS AT 31 DECEMBER 2016**

	NOTE	2016 \$	2015 \$
<b>CURRENT ASSETS</b>			
Cash & Cash Equivalents	4	83,019.50	74,622.33
Trade & Other Receivables	5	5,646.60	594.94
Inventories	6	61,303.07	49,512.74
Other Assets	7	<u>45,559.33</u>	<u>40,292.51</u>
<b>TOTAL CURRENT ASSETS</b>		<u>195,528.50</u>	<u>165,022.52</u>
<b>NON-CURRENT ASSETS</b>			
Property, Plant and Equipment	8	6,891,223.91	6,995,662.58
<b>TOTAL NON-CURRENT ASSETS</b>		<u>6,891,223.91</u>	<u>6,995,662.58</u>
<b>TOTAL ASSETS</b>		<u>7,086,752.41</u>	<u>7,160,685.10</u>
<b>CURRENT LIABILITIES</b>			
Trade & Other Payables	9	882,854.24	794,709.46
Borrowings	10	830,080.00	886,772.44
Provisions	11	174,047.60	172,606.13
Other Liabilities	12	<u>51,362.35</u>	<u>53,521.51</u>
<b>TOTAL CURRENT LIABILITIES</b>		<u>1,938,344.19</u>	<u>1,907,609.54</u>
<b>NON-CURRENT LIABILITIES</b>			
Borrowings	10	<u>975,869.40</u>	<u>1,070,429.55</u>
<b>TOTAL NON-CURRENT LIABILITIES</b>		<u>975,869.40</u>	<u>1,070,429.55</u>
<b>TOTAL LIABILITIES</b>		<u>2,914,213.59</u>	<u>2,978,039.09</u>
<b>NET ASSETS (LIABILITIES)</b>		<u>4,172,538.82</u>	<u>4,182,646.01</u>
<b>EQUITY</b>			
Reserves		542,892.37	542,892.37
Retained Profits		<u>3,629,646.45</u>	<u>3,639,753.64</u>
<b>TOTAL EQUITY</b>		<u>4,172,538.82</u>	<u>4,182,646.01</u>

The accompanying notes form part of these financial statements

WINDSOR LEAGUES CLUB LIMITED

ABN 76 001 263 663

STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2016

	Retained Earnings \$	Revaluation Surplus \$	Capital Profits Reserve \$	Total \$
<b>Economic Activity</b>				
Balance at 1 January 2015	3,634,861	490,933	51,959	4,177,753
Profit attributable to members entity	4,893			4,893
<b>Balance at 31 December 2015</b>	<u>3,639,754</u>	<u>490,933</u>	<u>51,959</u>	<u>4,182,646</u>
Profit attributable to members entity	(10,107)			(10,107)
<b>Balance at 31 December 2016</b>	<u><u>3,629,646</u></u>	<u><u>490,933</u></u>	<u><u>51,959</u></u>	<u><u>4,172,539</u></u>

For a description of each reserve refer to note 19.

The accompanying notes form part of the financial statements

WINDSOR LEAGUES CLUB LIMITED  
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**STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

	2016 \$	2015 \$
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>		
Receipts from members, guests and rugby league patrons	6,035,732.77	6,079,038.85
Receipt of Government Grants	3,942.00	7,884.00
Payments to suppliers & employees	(5,363,608.69)	(5,597,667.39)
Interest received	-	40.94
Interest paid	(113,036.93)	(125,999.50)
Net cash provided by (used in) operating activities	563,029.15	363,296.90
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>		
Proceeds from sale of property, plant & equipment	10,240.00	-
Payment for property, plant & equipment	(337,415.27)	(563,645.92)
Net cash provided by (used in) investing activities	(327,175.27)	(563,645.92)
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>		
Proceeds from borrowings	566,267.28	680,594.65
Repayment of borrowings	(787,695.26)	(547,108.76)
Net Cash provided by (used in) financing activities	(221,427.98)	133,485.89
Net increase(decrease) in cash held	14,425.90	(66,863.13)
Cash at beginning of year	(125,820.72)	(58,957.59)
Cash at end of year	(111,394.82)	(125,820.72)

The accompanying notes form part of these financial statements



**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

	2016	2015
	\$	\$
<b>I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</b>		

**BASIS OF PREPARATION**

Windsor Leagues Club Limited applies Australian Accounting Standards - Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards and AASB 2010-2: Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements.

The directors have determined that the company is not publically accountable. The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a not for profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accrual basis, and are based on historical costs modified, where applicable by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The company's main objective is the conduct of Rugby League in the Penrith and local districts. The company registered 38 rugby league teams in the reporting period. It continues to financially support other sports in the district.

The financial statements were authorised for issue on 22 February 2017 by the directors of the company.

**ACCOUNTING POLICIES****(a) Property Plant & Equipment**

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, accumulated depreciation and impairment losses.

**Freehold Property**

Freehold land and buildings are shown at fair value based on periodic, valuations by external independent valuers, less subsequent depreciation for buildings.

In periods when the freehold land and buildings are not subject to an independent valuation, the directors conduct directors' valuations to ensure the carrying amount for the land and buildings is not materially different to the fair value.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the revaluation surplus in equity. Revaluation decreases that offset previous increases of the same class of assets shall be recognised in other comprehensive income under the heading of revaluation surplus. All other decreases are recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016  
(Continued)

I. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)	2016	2015
	\$	\$

Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(h) for details of impairment).

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land is depreciated on a straight line basis over the assets estimated useful life to the entity commencing from the time the asset is held ready for use.

The depreciation rates used for each class of assets are:

Buildings	2.5%
Plant, Equipment & Vehicles	5%-33%
Gaming Machines	15%

The depreciation rate for gaming machines was reduced to 15% on 1 January 2015 down from 25% prior to this date.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

(b) Inventories

All inventories are measured at the lower of cost and current replacement cost.

(c) Employee Benefits

Short-Term Employee Benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages and salaries. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The company's obligations for short-term employee benefits such as wages and salaries are recognised as part of the current trade and other payables in the statement of financial position. The directors have determined that the company's annual leave liability will be extinguished before next reporting date. Therefore annual leave has been classified as a short-term employee benefit and recorded at nominal value in provisions.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016  
(Continued)

	2016	2015
I. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)	\$	\$
(c) Employee Benefits (contd.)		
Other Long-Term employee benefits		
The company classifies employees' long service leave and annual leave as other long-term employee benefits as they are not expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for the company's obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss.		
The company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which the obligations are presented as current liabilities.		
(d) Income Tax		
No provision has been made for income tax as the company considers itself to be exempt from income tax in accordance with s 50-45 Income Tax Assessment Act 1997 & case law.		
(e) Revenue		
Revenue from the sale of goods is recognised upon delivery of goods to customers. Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.		
Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial asset.		
Members' Subscriptions and other income in advance is brought to account in the financial year in which it relates.		
Rugby League sponsorship income is conservatively recognised when received.		
All revenue is stated net of the amount of goods and services tax (GST).		
(f) Cash and Cash Equivalents		
Cash and cash equivalents include cash on hand, deposits held at call with banks, other short term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.		
(g) Members & Company Limited By Guarantee		
The company is a company limited by guarantee with the liability of members limited to \$5 as set out in the company's constitution.		
The company has 5,332 members which includes 26 life members.		

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

(Continued)

	2016	2015
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)	\$	\$

(h) Impairment of Assets

At the end of each reporting period the company assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the assets carrying amount. Any excess of the assets carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

(i) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities, are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date the company commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs.

Classification and Subsequent Measurement

Finance instruments are subsequently measured at fair value or cost.

Available For Sale Financial Assets

Available for sale financial assets are non-derivative financial assets that are either do not meet the criteria for classification as any other type of financial asset or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments. All financial assets currently held are classified as available for sale financial assets and are measured at cost.

Available for sale financial assets are classified as non current assets where they are expected to be sold within 12 months after the end of the reporting period. All other available for sale financial assets are classified as current assets.

Financial Liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Impairment

At the end of each reporting period, the entity assesses whether there is objective evidence that a financial asset has been impaired. A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset. In the case of available for sale financial assets, a significant or prolonged decline in the market value of the instrument is considered to constitute a loss event. Impairment losses are recognised in profit or loss immediately. Also any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016  
(Continued)

	2016	2015
	\$	\$
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)		
(i) Financial Instruments (contd.)		
Derecognition		
Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability which is extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed is recognised in profit or loss.		
(j) Goods & Services Tax (GST)		
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position. Cash flows are presented in the Cash flow Statement on a gross basis. The GST component of cash flows arising from investing and financing activities which are recoverable from the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.		
(k) Going Concern		
The directors are aware that the company has had delays in meeting its supplier and financial liability obligations. However, the directors believe with the continued support of suppliers and financiers the ability to sell assets should the need arise, that the going concern basis is appropriate.		
(l) Comparative Figures		
Where required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.		
(m) Critical Accounting Estimates & Judgements		
The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.		
Key Judgements		
Going Concern Basis		
The directors have determined that the company is a going concern and the financial report has been prepared on this basis. Refer to note 1(k) above		
Self Assessment of Exemption from Income Tax		
The directors have self assessed that the company is exempt from Income tax as a sporting body in accordance with s50-45 of the Income Tax Assessment Act 1997 and case law.		

NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED 31 DECEMBER 2016  
 (Continued)

	2016	2015
	\$	\$
1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)		
(m) Critical Accounting Estimates & Judgements (continued)		
Useful Life of Assets		
The company determines estimated useful lives and related depreciation charges for its property, plant & equipment. The useful lives could change significantly as a result of technical innovations or some other event. Depreciation will increase where the useful lives are less than previously estimated.		
Employee Benefits Provision		
The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.		
(n) Trade and Other Payables		
Trade and other payables represent the liabilities for goods and services received by the company during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability.		
2. REVENUE & PROFIT FROM ORDINARY ACTIVITIES		
REVENUE		
Rugby League Club Operations	549,794.78	523,297.37
Gaming	2,499,391.14	2,547,679.87
Beverage Trading	1,413,569.28	1,484,093.64
TAB	18,513.25	10,618.10
Catering	1,273,345.42	1,237,862.56
Raffles and Bingo	178,570.18	158,767.67
Keno	35,408.34	37,590.10
Members' Subscriptions	17,785.62	32,947.55
Commissions & Telephone Receipts	79,211.11	73,662.29
Government GST Reimbursement Received	17,180.00	17,180.00
Interest Received	-	40.94
Profit(Loss) on Sale of Non-current Assets	(19,704.35)	3,000.00
Other Income	46,805.22	22,293.28
	6,109,869.99	6,149,033.37
TOTAL REVENUE AND OTHER INCOME	6,109,869.99	6,149,033.37

Refer to Income Statement & Trading Statements for detailed disclosures

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**  
(Continued)

	2016	2015
	\$	\$
<b>3. PROFIT FOR THE YEAR</b>		
Profit from ordinary activities before income tax expense has been determined after:		
(a) Expenses:		
Cost of Sales	810,922.48	811,133.29
Interest Paid & Hire Purchase Charges	116,873.81	128,674.76
Depreciation	433,209.59	425,909.23
Annual Leave	932.47	(18,056.65)
Long Service Leave	509.00	(32,083.00)
Auditors' Remuneration	25,988.00	26,566.00
(b) Significant Revenues & Expenses Refer to Trading Statements		
<b>4. CASH &amp; CASH EQUIVALENTS</b>		
CURRENT		
Cash Floats & Cash on Hand	70,627.25	65,065.38
Cash at Bank	12,392.25	9,556.95
	83,019.50	74,622.33
Reconciliation to cash at the end of year		
Balances as above	83,019.50	74,622.33
Bank Overdraft (note 10)	(194,414.32)	(200,443.05)
Balances as per statement of cash flows	(111,394.82)	(125,820.72)
<b>5. TRADE &amp; OTHER RECEIVABLES</b>		
CURRENT		
Receivables	5,646.60	594.94
	5,646.60	594.94
<b>6. INVENTORIES</b>		
CURRENT		
At Cost		
Beverages	42,634.98	41,637.33
Catering	7,850.00	4,128.00
Rugby League inventory	10,818.09	3,747.41
	61,303.07	49,512.74

WINDSOR LEAGUES CLUB LIMITED  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**  
(Continued)

	2016 \$	2015 \$
<b>7. OTHER ASSETS</b>		
<b>CURRENT</b>		
Prepayments	<u>45,559.33</u>	<u>40,292.51</u>
<b>8. PROPERTY, PLANT &amp; EQUIPMENT</b>		
Land - at directors valuation	423,400.00	423,400.00
Clubhouse, Buildings & Improvements - at cost	2,850,376.63	2,829,541.36
Less Accumulated Depreciation	(766,340.00)	(694,842.00)
Less Accumulated Impairment	<u>(20,000.00)</u>	<u>(20,000.00)</u>
	<u>2,064,036.63</u>	<u>2,114,699.36</u>
Oval Improvements & Buildings - at cost	3,738,561.47	3,711,561.47
Less Accumulated Depreciation	(550,328.75)	(458,375.89)
Less Accumulated Impairment	<u>(91,822.19)</u>	<u>(91,822.19)</u>
	<u>3,096,410.53</u>	<u>3,161,363.39</u>
Building Improvements in Progress	10,248.18	1,818.18
Plant & Equipment - at cost	1,711,736.42	1,660,603.95
Less Accumulated Depreciation	<u>(1,045,395.04)</u>	<u>(930,997.31)</u>
	<u>666,341.38</u>	<u>729,606.64</u>
Gaming Machines - at cost	1,634,003.53	1,710,713.56
Less Accumulated Depreciation	<u>(1,042,487.65)</u>	<u>(1,205,166.76)</u>
	<u>591,515.88</u>	<u>505,546.80</u>
Motor Vehicles - at cost	193,428.65	230,699.55
Less: Accumulated Depreciation	<u>(154,157.34)</u>	<u>(171,471.34)</u>
	<u>39,271.31</u>	<u>59,228.21</u>
<b>Total Property, Plant &amp; Equipment</b>	<u><u>6,891,223.91</u></u>	<u><u>6,995,662.58</u></u>
<b>Movements in Carrying Amounts</b>		
<b>LAND</b>		
Balance at the beginning of the year	423,400.00	423,400.00
Additions	-	-
Disposals/Transfers	-	-
Revaluation	-	-
Depreciation	-	-
Carrying amount at the end of the year	<u>423,400.00</u>	<u>423,400.00</u>



WINDSOR LEAGUES CLUB LIMITED  
(A Company Limited by Guarantee)  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**  
(Continued)

	2016 \$	2015 \$
<b>8. PROPERTY, PLANT &amp; EQUIPMENT (continued)</b>		
<b>CLUBHOUSE BUILDINGS &amp; IMPROVEMENTS</b>		
Balance at the beginning of the year	2,114,699.36	2,108,348.46
Additions	20,835.27	75,610.90
Disposals/Transfers	-	-
Depreciation	(71,498.00)	(69,260.00)
Impairment	-	-
Carrying amount at the end of the year	2,064,036.63	2,114,699.36
<b>OVAL IMPROVEMENTS &amp; BUILDINGS</b>		
Balance at the beginning of the year	3,161,363.39	3,250,080.94
Additions/Transfers	27,000.00	3,045.45
Disposals/Transfers	-	-
Depreciation	(91,952.86)	(91,763.00)
Impairment	-	-
Carrying amount at the end of the year	3,096,410.53	3,161,363.39
<b>BUILDING IMPROVEMENTS IN PROGRESS</b>		
Balance at the beginning of the year	1,818.18	-
Additions	8,430.00	1,818.18
Disposals/Transfers	-	-
Carrying amount at the end of the year	10,248.18	1,818.18
<b>PLANT &amp; EQUIPMENT</b>		
Balance at the beginning of the year	729,606.64	680,144.51
Additions	55,897.92	169,328.36
Disposals/Transfers	(4,159.45)	-
Depreciation	(115,003.73)	(119,866.23)
Carrying amount at the end of the year	666,341.38	729,606.64
<b>GAMING MACHINES</b>		
Balance at the beginning of the year	505,546.80	447,589.80
Additions	246,552.08	195,570.00
Disposals/Transfers	(19,713.00)	-
Depreciation	(140,870.00)	(137,613.00)
Carrying amount at the end of the year	591,515.88	505,546.80
<b>MOTOR VEHICLES</b>		
Balance at the beginning of the year	59,228.21	32,662.18
Additions	-	33,973.03
Disposals/Transfers	(6,071.90)	-
Depreciation	(13,885.00)	(7,407.00)
Carrying amount at the end of the year	39,271.31	59,228.21
<b>Total Carrying amount at the end of the year</b>	<b>6,891,223.91</b>	<b>6,995,662.58</b>

Asset Revaluations

Freehold land was revalued at 31 December 2011 according to land values obtained from the NSW Valuer General dated 1 July 2011. Directors confirmed valuation at 31 December 2013.

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**  
(Continued)

	2016	2015
	\$	\$
<b>9. TRADE &amp; OTHER PAYABLES</b>		
CURRENT		
Trade Payables	566,822.22	566,143.52
Other Payables	316,032.02	228,565.94
	882,854.24	794,709.46
<b>10. BORROWINGS</b>		
CURRENT		
Bank Overdraft	194,414.32	200,443.05
Credit Card Liabilities	6,693.21	4,151.46
Insurance Funding Loan	53,721.18	24,468.00
Bank Bills - secured	-	114,000.00
Bank Loan - Secured	84,000.00	88,320.00
Hire Purchase Agreements	370,251.29	334,389.93
NSW Rugby League Club - Secured	30,000.00	30,000.00
Unsecured Loans	91,000.00	91,000.00
	830,080.00	886,772.44
NON-CURRENT		
Bank Bills - secured	-	172,500.00
Bank Loan	660,000.00	397,200.00
Hire Purchase Agreements	215,869.40	356,729.55
NSW Rugby League Club - Secured	90,000.00	120,000.00
Unsecured Loans	10,000.00	24,000.00
	975,869.40	1,070,429.55
Hire Purchase Liabilities are secured against underlying assets.		
The NSW Rugby League Club loan is secured by a mortgage over 698 George St Windsor.		
Other Secured Liabilities are secured by a fixed and floating charge over all assets of the company.		
<b>11. PROVISIONS</b>		
CURRENT		
Provision for Employee Benefits: Annual Leave	81,109.60	80,177.13
Provision for Employee Benefits: Long Service Leave	92,938.00	92,429.00
	174,047.60	172,606.13
Analysis of Total Provisions:		
Balance at beginning of the year	172,606.13	235,989.78
Additional provisions less amount used	1,441.47	(63,383.65)
Balance at the end of the year	174,047.60	172,606.13

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016  
(Continued)

	2016	2015
	\$	\$
11. PROVISIONS continued		
Provision for Employee Benefits		
Provision for employee benefits represents amounts accrued for annual leave and long service leave. The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience, the company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However these amounts must be classified as current liabilities since the company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.		
In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data and judgement. The measurement and recognition criteria for employee benefits has been discussed at note 1(c).		
12. OTHER LIABILITIES		
CURRENT		
Accrued Expenses	29,311.59	29,254.57
Income Received in Advance	22,050.76	24,266.94
	<u>51,362.35</u>	<u>53,521.51</u>
13. CAPITAL & LEASING COMMITMENTS		
Finance Lease Commitments		
Hire Purchase Liabilities		
Not later than one year	370,251.29	334,389.93
Later than one year and not later than five years	215,869.40	356,729.55
Later than five years	-	-
	<u>586,120.69</u>	<u>691,119.48</u>
14. CONTINGENT LIABILITIES		
Contingent liabilities exist with the directors decision to self-assess income tax.		
15. EVENTS AFTER THE REPORTING PERIOD		
Other than the following the directors are not aware of any significant events since the end of the reporting period that require disclosure:		
The company has sold 12 gaming machine licences for working capital and to improve the layout and player patronage. The company received proceeds of \$252,000 plus GST for the entitlements		

**NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED 31 DECEMBER 2016**  
 (Continued)

	2016	2015
	\$	\$
15. EVENTS AFTER THE REPORTING PERIOD continued		
<p>The company has received two workers compensation cases which are before Fair Work Australia. The company intends to defend the actions. At the date of the financial report, the amount of the claimed were not quantified, nor could the the claims be reasonably calculated.</p>		
16. KEY MANAGEMENT PERSONNEL COMPENSATION		
<p>Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.</p> <p>The totals of remuneration paid to key management personnel of the company during the year are as follows:</p>		
Key Management Personnel Compensation	119,748	107,243
17. OTHER RELATED PARTY TRANSACTIONS		
<p>Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.</p> <p>Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.</p>		
18. FINANCIAL RISK MANAGEMENT		
a. Financial Risk Management Policies		
<p>The company's financial instruments consist mainly of deposits with banks, short term investments, accounts receivable and payable. The total for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements are as follows:</p>		
Financial Assets		
Cash & Cash Equivalents	83,020	74,622
Trade and Other Receivables	5,647	595
	<u>88,666</u>	<u>75,217</u>
Financial Liabilities		
Financial Liabilities at amortised cost		
- Trade Payables	566,822	566,144
- Borrowings	1,805,949	1,957,202
	<u>2,372,772</u>	<u>2,523,346</u>

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016  
(Continued)

2016  
\$

2015  
\$

19. RESERVES

Revaluation Surplus

The revaluation surplus records revaluations of non current assets

Capital Profits Reserve

The capital profits reserve consists of the profit on the sale of an investment property

20. CORE & NON-CORE PROPERTY

The details of the core and non-core property at the end of the year are as follows:

**Core Property**

698 George St, South Windsor, NSW 2756

1A Rifle Range Rd, South Windsor, NSW 2756

**Non-Core Property**

The company does not hold any non-core property

21. FAIR VALUE MEASUREMENTS

The company has the following assets, as set out in the table below, that are measured at fair value on recurring basis after their initial recognition. The company does not have any liabilities that are carried at fair value in the statement of financial position and has no assets or liabilities that are measured at fair value on a non-recurring basis.

**Recurring Fair Value Measurements**

Freehold Land

423,400.00	423,400.00
<u>423,400.00</u>	<u>423,400.00</u>

For freehold Land the fair values are based on a directors valuation taking into account A NSW Valuer Generals Valuation dated 1 July 2011.

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**DIRECTORS' DECLARATION**

In accordance with a resolution of the directors of Windsor Leagues Club Limited, the directors of the company declare that:

1. The financial statements and notes, being the Statement of Profit or Loss Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Financial Statements are in accordance with the Corporations Act 2001 and:
  - a. comply with Australian Accounting Standards – Reduced Disclosure Requirements; and
  - b. give a true and fair view of the financial position of the company as at 31 December 2016 and of its performance for the year ended on that date.
2. In the Directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Ross Jones  
Director

Dated this 22 February 2017

**DISCLAIMER**

The Trading Statements are in accordance with the books and records of Windsor Leagues Club Limited which have been subject to the auditing procedures applied in our statutory audit of the company for the year ended 31 December 2016. It will be appreciated that our statutory audit did not cover all details of the additional financial information. Accordingly, we do not express an opinion on such financial information and no warranty of accuracy or reliability is given. In accordance with our policy, we advise that neither the firm nor any member or employee of the firm undertakes responsibility arising in any way whatsoever to any person (other than the company) in respect of such information, including any errors or omissions therein, arising through negligence or otherwise however caused.

DK AUDIT ACCOUNTANTS PTY LTD  
Chartered Accountants

Director: David Kean  
97 Francis Street, Richmond  
Dated: 22 February 2017

WINDSOR LEAGUES CLUB LIMITED  
ABN 76 001 263 663

**AUDITOR'S INDEPENDENCE DECLARATION  
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001  
TO THE DIRECTORS OF WINDSOR LEAGUES CLUB LIMITED**

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2016 there have been no contraventions of:

- i. the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. any applicable code of professional conduct in relation to the audit.

DK AUDIT ACCOUNTANTS PTY LTD  
Chartered Accountants

Director: David Kean  
Registered Company Auditor  
Signed at 97 Francis Street, Richmond, NSW  
Dated this 22 February 2017